



TECHNICAL UNIVERSITY OF MOMBASA

Faculty of Business & Social Studies

DEPARTMENT OF LIBERAL STUDIES & COMMUNITY DEVELOPMENT

UNIVERSITY EXAMINATION FOR DEGREE OF BACHELOR
OF SCIENCE IN DEVELOPMENT STUDIES
(BSDS SEPT 12 Y3S1)

BDS 4306: PROJECT INITIATION, PLANNING & IMPLEMENTATION

END OF SEMESTER EXAMINATIONS

SERIES: DECEMBER, 2013

TIME: 2 HOURS

INSTRUCTIONS TO CANDIDATES:

SECTION A - Answer **ALL** questions.

SECTION B - Answer any **TWO** Questions

This paper consists of **2 printed** pages

SECTION A: COMPULSORY

QUESTION 1

(a) Explain the importance of the following project parameters during project implementation.

(i) Time management

(ii) Cost management.

(8 marks)

(b) What are the main characteristics that identify and differentiate project?

(8 marks)

(c) Explain the meaning of the term project implementation.

(2 marks)

(d) Describe the various sources of project idea.

(8 marks)

(e) What are the basic functions of a project manager?

(4 marks)

SECTION B: Answer any **TWO** questions from this section

QUESTION 2

(a) Who are normally the stakeholders in Projects?

(2 marks)

(b) Explain the importance of involving stakeholders in project management.

(8 marks)

- (c) Over the period of project implementation phase, the project scope may need modification project's scope. **(10 marks)**

QUESTION 3

- (a) Preparing a project work breakdown structure (W.B.S) IS said to be the first step in project planning especially, scheduling and budgeting explain. **(10 marks)**
- (b) Highlight the principal issues considered in project appraisal by financial institutions **(10 marks)**

QUESTION 4

- (a) What do you understand by the term “Needs assessment” and how does it contributes project success. **(10 marks)**
- (b) Why is the time-cost trade-off relationship important in deciding the “Optimum” duration of the project? **(10 marks)**

QUESTION FIVE

- (a) It is said that for a project manager to be successful they should posses entrepreneurial skills. Discuss these skills with their importance in project situations. **(10 marks)**
- (b) Explain the factors affecting project implementation. **(10 marks)**