



# Technical University of Mombasa

*Faculty of Business & Social Studies*

**DEPARTMENT OF LIBERAL STUDIES & COMMUNITY  
DEVELOPMENT**

DIPLOMA IN COMMUNITY DEVELOPMENT AND COUNSELING  
(DCDC SEPT. 11)

**BCD 2207: PROJECT IMPLEMENTATION AND MANAGEMENT**

END OF SEMESTER EXAMINATIONS

**SERIES:** AUGUST 2013

**TIME:** 2 HOURS

**INSTRUCTIONS TO CANDIDATES:**

- Answer questions **ONE** and any other **TWO** questions.
- This paper consists of **2 printed** pages

### QUESTION ONE (COMPULSORY)

- (a) State and explain the role of the project manager in Project Implementation. **(10 marks)**
- (b) Using examples, identify and explain the procedure for procurement and contracting in Project Implementation **(20 marks)**

### QUESTION TWO

- (a) Using examples, explain any **FIVE** fundamental principles of project implementation. **(10 marks)**
- (b) Highlight and explain any **FIVE** sources of project failure. **(10 marks)**

### QUESTION THREE

Identify and explain the following key duties during Project Implementation.

- (i) Controlling work in progress. **(5 marks)**
- (ii) Producing feedback **(5 marks)**
- (iii) Negotiating for materials, supplied and services. **(5 marks)**
- (iv) Resolving differences **(5 marks)**

### QUESTION FOUR

Explain the following concepts as used in Project Implementation.

- (i) Informal and formal communication **(5 marks)**
- (ii) Project team **(5 marks)**
- (iii) Organization responsibility chart. **(5 marks)**
- (iv) Preparation cost of groups. **(10 marks)**

### QUESTION FIVE

- (a) Using examples, explain the use of decision support system and management of information system (MIS) in Project Implementation. **(10 marks)**
- (b) Discuss the challenges of implementing projects and how to overcome those challenges. **(10 marks)**