



# TECHNICAL UNIVERSITY OF MOMBASA

*Faculty of Business & Social Studies*

**DEPARTMENT OF LIBERAL STUDIES & COMMUNITY DEVELOPMENT**

**DIPLOMA IN COMMUNITY DEVELOPMENT AND COUNSELING  
(DCDC JAN 14 Y1 S1)**

**BCD 2104 : PROJECT INITIATION, PLANNING &  
IMPLEMENTATION**

**SPECIAL/SUPPLEMENTARY EXAMINATIONS**

**SERIES: JULY, 2014**

**TIME: 2 HOURS**

**INSTRUCTIONS TO CANDIDATES:**

- This paper consists of section **A** and **B**.
- SECTION A:** Answer **ALL (COMPULSORY)** questions
- SECTION B :** Answer any **TWO** question from this section.
- This paper consists of **2 printed** pages

**SECTION A: COMPULSORY (30 MARKS)**

## QUESTION 1

(a) Define the following concepts:

Project identification (2 marks)

Feasibility (2 marks)

Payback period (2 marks)

Project life cycle (2 marks)

Project management (2 marks)

(b) Why is project selection necessary? (5 marks)

(c) Briefly discuss the difference between a project and a programme. (10 marks)

(d) Cite any FIVE success factors in project management. (5 marks)

## SECTION B: Answer any TWO questions from this section (40 marks)

### QUESTION 2

(a) Discuss the importance of feasibility studies (10 marks)

(b) Identify and briefly describe the implementation and control activities and a project. (10 marks)

### QUESTION 3

(a) State any FIVE skills that a Project Manager requires (10 marks)

(b) Identify and briefly discuss any FIVE responsibilities of a Project Manager. (10 marks)

### QUESTION 4

(a) Discuss the characteristics of a Project Manager. (10 marks)

(b) The life cycle approach refers to various stages /phases through which a project goes to accomplish its goals. Discuss. (10 marks)

### QUESTION 5

(a) Discuss the importance of project selection. (10 marks)

(b) A project manager must have a strong sense of ethics. Identify and discuss some common ethical issues worth giving attention in the field of project management. (10 marks)