TECHNICAL UNIVERSITY OF MOMBASA

School of Business

Department of Business Administration

UNIVERSITY EXAMINATION FOR:

BACHELOR OF BUSINESS ADMINISTRATION

BLT 2235: PROJECT MANAGEMENT

SPECIAL/SUPPLEMENTARY EXAMINATION

SERIES: NOVEMBER 2025

TIME:2HOURS

DATE: Pick DateNov2025

Instructions to Candidates

You should have the following for this examination

-Answer Booklet, examination pass and student ID

This paper consists of **FIVE** questions. Attemptquestion ONE (Compulsory) and any other TWO questions.

Do not write on the question paper.

Question ONE

A large IT firm is implementing a new software system but is experiencing schedule delays and budget overruns. As a Project Manager, provide solutions to the following:

a) Explain five common project risks that could lead to failure. (10 marks)

b) Propose five risk mitigation strategies to ensure successful project completion. (10 marks)

c) Outline five ways in which project stakeholder engagement impacts project success. (10 marks)

Question TWO

a) Describe each of the five phases of a project and its significance in ensuring project completion.

(10 marks)

b) Explain five uncertainties faced by Projects (10marks)

Question THREE

a) Define project resource breakdown and explain four reasons that make it significant in project management. (10 marks)

b) Describe five essential components of a project charter. (10 marks)

Question FOUR

a) How can a Project Manager apply any five principles of project management to ensure the successful execution of a real-world project**.** (10 marks)

b) Describe five challenges project managers face when conducting feasibility studies. (10 marks)

Question FIVE

a) Explain five tools and techniques used in project scheduling. (10 marks)

b) Explain five roles that project managers play in ensuring project documentation and reporting are well maintained. (10 marks)