



TECHNICAL UNIVERSITY OF MOMBASA

School of Business

Department of Business Administration

UNIVERSITY EXAMINATION FOR:

BACHELOR OF BUSINESS & OFFICE MANAGEMENT

BMG 4405 : CORPORATE GOVERNANCE & ETHICS

SPECIAL/SUPPLEMENTARY EXAMINATION

SERIES:Select seriesPickyear NOVEMBER 2025

TIME:2

DATE:Pick DateNov2025

Instructions to Candidates

You should have the following for this examination

-Answer Booklet, examination pass and student ID

This paper consists of **FIVE** questions. Attemptany THREE questions.

Do not write on the question paper.

Question ONE

- a) Boards need to address strategies for improvement. Explain FOUR areas of board evaluation. (8 marks)
- b) Describe FOUR attributes that directors should possess. (8 marks)
- c) Describe the concept of board evaluation. (6 marks)
- d) Explain FOUR demerits of engaging non-executive directors in boards. (8 marks)

Question TWO

With the help of illustrations describe the Rational Model of decision making. (20 marks)

Question THREE

- a) Explain FOUR reasons why a code of ethics is significant. (10 marks)

- b) Explain FIVE roles of Non-executive directors. (10 marks)

Question FOUR

- a) Explain FIVE shortcomings encountered by organizations in a bid to improve governance and ethics today. (10 marks)
- b) Explain FIVE areas of conflict in corporate governance. (10 marks)

Question FIVE

- a) Describe the following theories of governance: (10 marks)
- i) Resource Dependency Theory
 - ii) Legitimacy theory
- b) Social responsibility is a key element of organizational development. Explain FIVE principles of corporate behavior. (10 marks)