



TECHNICAL UNIVERSITY OF MOMBASA

School of Humanities and Social Sciences

Social Sciences

UNIVERSITY EXAMINATION FOR:

BACHELOR OF ARTS IN CONFLICT AND SECURITY STUDIES

HCS 4308: SECURITY RISK MANAGEMENT

SERIES: APRIL 2025

TIME: 2 HOURS

DATE: Pick Date April 2025

Instructions to Candidates

You should have the following for this examination

-Answer Booklet, examination pass and student ID

This paper consists of **FIVE** questions. Attempt question ONE (Compulsory) and any other TWO questions.

Do not write on the question paper.

Question ONE

- a) Using suitable examples explain the following terms as used in the study of security risk management.
- i. Security (3 Marks)
 - ii. Management (3 Marks)
 - iii. Risk (3 Marks)
 - iv. Peril (3 Marks)
 - v. Vulnerability (3 Marks)
 - vi. Safety (3 Marks)
- b) Describe two risk levels in an organization of your choice. (4 Marks)
- c) "Risk evaluation is a crucial component of risk analysis." Discuss FOUR benefits of risk evaluation. (8 Marks)

Question TWO

- a) A crisis is a sudden and unexpected event which causes major disturbances on the organization and also triggers a feeling of fear and threat amongst employees. Discuss FOUR types of crises. (10 Marks)
- b) Examine FOUR components of risk management for an institution of your choice. (10 Marks)

Question THREE

- a) The Kenya national police service has embarked on risk evaluation on its assets discuss FOUR challenges it likely to encounter during risk evaluation exercise. (10 Marks)
- b) With the aid of examples highlight FOUR components of risk management. (10 Marks)

Question FOUR

- a) Evaluate TWO specific roles of any four emergence response teams of your choice. (10 Marks)
- b) Describe the risk management process of an organization of your choice. (10 Marks)

Question FIVE

Technical University of Mombasa security department has been having challenges in risk management for several years. The university has hired you as a security expert to advice on risk management. Discuss FIVE risk management techniques you will recommend to the university. (20 Marks)