



# TECHNICAL UNIVERSITY OF MOMBASA

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## SCHOOL OF BUSINESS

### DEPARTMENT OF BUSINESS ADMINISTRATION

#### UNIVERSITY EXAMINATION FOR:

#### DIPLOMA IN HUMAN RESOURCE MANAGEMENT/DIPLOMA IN

#### BUSINESS ADMINISTRATION

#### BHR2203: HUMAN RESOURCE MANAGEMENT II

#### END OF SEMESTER EXAMINATION

**SERIES: JULY 2022**

**TIME: 2 HOURS**

**DATE: Pick Date JULY 2022**

#### Instructions to Candidates

You should have the following for this examination

-Answer Booklet, examination pass and student ID

This paper consists of **FIVE** questions. Attempt question ONE (Compulsory) and any other TWO questions.

**Do not write on the question paper.**

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#### Question ONE

- a) Explain the importance of human resource management. (8 marks)
- b) Discuss the Six steps in planning the human resource management. (10 marks)
- c) Illustrate the use of various types of employee training and development methods an organization can employ. (8 marks)
- d) Explain challenges in managing Human resource in an organization. (4 marks)

#### Question TWO

- a) Explain the objectives of employee compensation programs (10 marks)
- b) Effect recruitment is the next big process after human resource planning is to develop applicant polling called recruiting. What is the process of recruitment? (10 marks)

### **Question THREE**

- a) When jobs are changed significantly as a result of new technologies, methods, procedures, or systems for analyzing them job analysis is conducted. Discuss the Uses of Job Analysis Information. (10 marks)
- b) Employee orientation programs provide new employees with the basic background information required to perform their jobs satisfactorily. Elucidate on the components of employee socialization program. (10 marks)

### **Question FOUR**

- a) Mr Juma was recently appointed as HR Assistant; and one of his first major duties is to carry out a job analysis exercise in the organization. Explain to Mr Juma the job analysis process. (10 marks)
- b) Explain FIVE sources a firm can use to source inside candidates? (10 marks)

### **Question FIVE**

- a) Discuss the advantages and disadvantages of of-the-job training methods. (10 marks)
- b) The main goal of every employee relations strategy is to improve relationships and collaboration in the workplace. Discuss the importance of collective bargaining agreement in the organization. (10 marks)