TECHNICAL UNIVERSITY OF MOMBASA

FACULTY OF APPLIED AND HEALTH SCIENCES DEPARTMENT OF MEDICAL SCIENCES

UNIVERSITY EXAMINATION FOR:

BMLS

AML 4409: HEALTH SERVICES MANAGEMENT

END OF SEMESTER EXAMINATION

SERIES: AUGUST 2019

TIME: 2 HOURS

DATE: Pick Date Select Month 2019

Instructions to Candidates

You should have the following for this examination

-Answer Booklet, examination pass and student ID

This paper consists of **TWO** Section(s). Attempt ALL questions.

Circle the correct answer in section A.

SECTION A (30mks)

- 1. Stress management is about learning
 - a. How to avoid the pressures of life
 - b. How to develop skills that would enhance our body's adjustment when we are subjected to the pressures of life
 - c. Both 'a' & 'b' are true
 - d. How to deal with people in a work place
 - e. Handle patients in a humane way
- 2. Which of the following statements is true about stress management
 - a. Stress management is learning about the connection between mind and body
 - b. Stress management helps us control our health in a positive sense
 - c. Stress management teaches us to avoid all kinds of stress
 - d. Only 'a' & 'b' are right
 - e. Stress is always bad
- 3. Which of the following are examples of environmental stressors?
 - a. Weather
 - b. Traffic
 - c. Financial problems
 - d. Substandard housing
 - e. Only 'a', 'b' & 'd' are right

- 4. The symptoms of stress can be divided in to the following categories
 - a. Cognitive
 - b. Emotional
 - c. Physical
 - d. Behavioural
 - e. All of the above
- 5. A description of how each of a series of takes is to take place, when it will take place and by whom it is to be accomplished is normally included in a statement of:
 - a. objectives
 - b. policy
 - c. procedures
 - d. Methods.
 - e. Vision
- 6. The decision making -process is made up of :
 - a. diagnosis
 - b. discovery of alternatives
 - c. analysis of alternatives
 - d. stipulating objectives
 - e. Combination of options a, b and c.
- 7. Business firms typically seek ----- solutions to problems:
 - a. minimal
 - b. satisfactory
 - c. maximal
 - d. optional
 - e. Optimal
- 8. Which of the following statements is true?
 - a. Moodiness is a cognitive symptom of stress
 - b. Moodiness is an emotional symptom of stress
 - c. Poor judgment is an emotional symptom of stress
 - d. Agitation is cognitive symptom of stress
 - e. Moodiness and agitation are behavioral symptoms of stress
- 9. Work distribution charging is primarily a technique of :
 - a. performance appraisal
 - b. organizational analysis
 - c. transactional analysis
 - d. Planning analysis
 - e. none of these
- 10. The firm's internal organization structure often needs revision because of :
 - a. the death of a key executive
 - b. nepotism
 - c. excessive competition
 - d. seasonal variation in demand
 - e. the changing scope of business operations
- 11. Which of the following is not a characteristic of Autocratic style of leadership
 - a. Manager seeks to make as many decisions as possible
 - b. Manager seeks to have the most authority and control in decision making
 - c. Manager seeks to retain responsibility rather than utilize complete delegation
 - d. Consultation with other colleagues in minimal and decision making becomes a solitary process
 - e. Manager welcomes feedback on the results of initiatives and the work environment

12. Which of the following is not a theory related to leadership? a. Behavioral b. Trait c. Participative d. Democratic e. Situational 13. The ability to see the big picture and pick an abstract form to understand the relationship between elements is called a. Technical skills b. Conceptual skills c. Behavioral skills d. Leadership skills e. Human skills 14. Performance appraisal falls under which management function? a. Staffing b. Directing c. Organizing d. Planning e. Controlling 15. Retranslating the sender's communication is referred to as? a. Encoding b. Translating c. Decoding d. Receiving e. Transmitting 16. Which of the following is not a communication style? a. Passive aggressive b. Passive c. Passive regressive d. Assertive e. Aggressive 17. Which of the following is not a method of dealing with workplace conflicts? a. Avoidance b. Compromising c. Dictating d. Collaborating e. Competing 18. Foregoing your concerns, acting selflessly and simply obeying orders is a characteristic of ----approach of conflict.

a. Avoidanceb. Compromising

c. Dictatingd. Collaborating

- 19. The clinical importance of a child's weights being entered correctly into the electronic health record is to:
 - a. correctly classify children as obese or malnourished
 - b. avoid potential medication dosing errors
 - c. avoid useless information being stored and taking up valuable disk space
 - d. ensure correct reimbursement from insurance companies
 - e. ensure proper tracking of the patient
- 20. Which of the following would be applications of a secure message taxonomy?
 - a. To improve the functionality of the secure messaging feature of the portal.
 - b. To help patients view their lab results.
 - c. To help care team prioritize responses.
 - d. To help track the patients
 - e. A and C.
- 21. On what dimensions can secure messages be classified?
 - a. Sender, Type and Topic
 - b. Type, Inpatient and Outpatient
 - c. Urgent, Non-urgent and Medical
 - d. Dietary, Medical and Non-medical
 - e. Sender, Receiver and outpatient
- 22. Health promotion is also called?
 - a. Health conduction
 - b. Health Education
 - c. Public Health
 - d. Public surveys
 - e. Health diagnosis
- 23. The state of well-being is dynamic----
 - a. Almost always
 - b. From time to time
 - c. Sometimes
 - d. At all times
 - e. Is not dynamic at all
- 24. ----is the first management function and all other functions depend on it.
 - a. Directing
 - b. Staffing
 - c. Planning
 - d. Organizing
 - e. Evaluating
- 25. Disagreements and antagonism are source of which type of conflict?
 - a. Intrapersonal
 - b. Organizational
 - c. Intergroup
 - d. Interpersonal
 - e. Client hospital

- 26. The following are components of Health Promotion Model except?
 - a. Perceived control
 - b. Primary prevention
 - c. Self esteem
 - d. Definition of health
 - e. Personal factors
- 27. What is the full meaning of ISO in organization management?
 - a. International standard organization
 - b. International standard operations
 - c. International Organization standards
 - d. Internal standard organization
 - e. Internal standard operations
- 28. What is the first step in a control process?
 - a. Allocate resources
 - b. Choose key personnel for the task
 - c. Select a strategy
 - d. Set standards
 - e. Set a vision
- 29. What is the term given to monitoring of events, both internal and external in an organization that affects strategy?
 - a. Operational control
 - b. Strategic surveillance
 - c. Strategic control
 - d. Environmental scanning
 - e. Strategic planning
- 30. What are the main characteristics of an effective control system?
 - a. Flexibility, accuracy, timeliness and objectivity
 - b. Flexibility, measurability, timeliness and objectivity
 - c. Flexibility, accuracy, relevance and objectivity
 - d. Flexibility, accuracy, timeliness and relevance
 - e. Flexibility, measurability and precise

SECTION B (40mks)

| 31. Discuss the current trends in health care services in Kenya | (20mks) |
|--|---------|
| 32. a) Briefly discuss the Lewin's model to change initiation | (12mks) |
| b) Briefly discuss any four methods of dealing with conflicts at a workplace | (8mks) |