



TECHNICAL UNIVERSITY OF MOMBASA

SCHOOL OF BUSINESS

BUSINESS ADMINISTRATION

UNIVERSITY EXAMINATION FOR:

DIPLOMA IN LOGISTICS AND TRANSPORT MANAGEMENT

DLTM/SEP2017/S-PT & J-FT

BLT 2210: PROJECT MANAGEMENT

END OF SEMESTER EXAMINATION

SERIES:AUGUST, 2019

TIME:2HOURS

DATE:

Instructions to Candidates

You should have the following for this examination

-Answer Booklet, examination pass and student ID

This paper consists of FIVE questions. Attempt Question one Compulsory and other two questions

Do not write on the question paper

QUESTION ONE

- a) Define the following terms **(10 marks)**
- a) Critical Path. **(2 marks)**
 - b) Float. **(2 marks)**
 - c) Resource Load. **(2 marks)**
 - d) Direct Costs. **(2 marks)**
- b) Give **three** types of budgeting. **(3 marks)**
- c) Explain **five** reasons why projects fail. **(10 marks)**
- d) List **three** project success criteria. **(3 marks)**
- e) State **four** personal attributes that a project manager should possess. **(4 marks)**

QUESTION TWO

- a) Explain **five** ways on how to manage costs in a project. **(10 marks)**
- b) Explain **four** fundamental ways of closing out a project. **(10 marks)**

QUESTION THREE

- a) Outline the steps for carrying out an audit . **(10 marks)**
- b) State the Project Close-Out Phase. **(6 marks)**
- c) Give **four** key areas of project planning. **(4 marks)**

QUESTION FOUR

- a) Explain five disadvantages of profit-profitability numeric models **(5 marks)**
- b) Explain five network diagram rules from activity to activity in a project. **(10 marks)**
- c) State **five** merits of estimating project completion date. **(5 marks)**

QUESTION FIVE

- a) Outline five sequence of tasks that forms the longest duration of the project. **(5 marks)**
- b) State five factors that determine the amount of work that is assigned to a resource. **(5 marks)**
- c) Explain the importance of budgeting while planning and executing a project. **(10 marks)**