

# TECHNICAL UNIVERSITY OF MOMBASA

# SCHOOL OF BUSINESS

# DEPARTMENT OF MANAGEMENT SCIENCE

# UNIVERSITY EXAMINATION FOR:

### PhD BUSINESS ADMINISTRATION (PROCUREMENT AND

# SUPPLY CHAIN MANAGEMENT)

### BPC 6102: ADVANCED LOGISTICS MANAGEMENT

# END OF SEMESTER EXAMINATION

### SPECIAL/SUPPLEMENTARY EXAMINATIONS

### SERIES: AUGUST 2019

# TIME: THREE HOURS

DATE: AUGUST 2019

### Instructions to Candidates

You should have the following for this examination -Answer Booklet, examination pass and student ID This paper consists of FIVE questions. Attempt Question One and Any other Three Questions. **Do not write on the question paper.** 

### **QUESTION ONE**

The Chattered Institute of Logistics and Transport (CILT) has invited you to a workshop organized for its members. Discuss the following matters that you will be expected to present at the workshop:

- a) The various objectives of logistics management (10 marks)
- b) The challenges faced in international logistics with comparison to local logistics (20 marks)
- c) The objectives of a good logistics performance measurement system (10 marks)

#### **QUESTION TWO**

- a) Discuss the scope of the logistics manager's involvement in an organization's day-to-day business activities (10 marks)
- b) Explain the various issues to consider when determining if an alliance is working in logistics and supply chain management (10 marks)

#### **QUESTION THREE**

- a) Propose to your management ways of improving inventory management and inventory policy decisions (10 marks)
- b) Illustrate the use of center of gravity method for single warehouse location (10 marks)

#### **QUESTION FOUR**

- a) Advise your management on how it can reduce logistics risks when dealing with foreign markets (10 marks)
- b) Understanding the required processes is critical to effective import logistics. Describe the process steps when importing (10 marks)

#### **QUESTION FIVE**

- a) The ultimate unitization upward is being developed under the concept of containerization. Explain the reasons why containerization is the most common method of load unitization for long-distance shipments (10 marks)
- b) Advise the management of your organization on the steps it should follow in building and activity-based costing model (10 marks)