# TECHNICAL UNIVERSITY OF MOMBASA 

School of business

## DEPARTMENT OF ACCOUNTING AND FINANCE

UNIVERSITY EXAMINATIONS FOR DEGREE IN BACHELOR OF / COMMERCE/ BUSINESS ADMINISTRATION.

BFI 4301; FINANCIAL MANAGEMENT.

END OF SEMESTER EXAMINATIONS

SERIES; MAY 2016

TIME; 2 HOURS

## Instructions;

Answer question one and any other two questions.

## QUESTION ONE.

(a) Highlight the various measures that would minimize agency problems between the owner and the management. (6 marks)
(b) A firm purchased a machine at $1,200,000$.the rate of interest is fixed at $24 \%$ p.a and is required to deposit $40 \%$ of the value and pay the rest in 12 equal monthly installments.
Required:
Prepare a payment schedule for the firm. (7 marks)
© Describe five qualities of a good investment evaluation criteria (5 marks)
The following cash flows relate to two projects being considered for investment by Viwandani Co.Ltd

| Year | Project K1 | Project K2 |
| :--- | :---: | :---: |
| 1 | 750000 | 1950000 |
| 2 | 2000000 | 2480000 |
| 3 | 2150000 | 3300000 |
| 4 | 3300000 | 2000000 |
| 5 | 2800000 | 1900000 |

The initial investment is 6,200,000 and 7,000,000 respectively. The firms cost of capital is $12 \%$ Required:
I. Compute the firms IRR (10 marks)
II. Advice the management of the firm on the viability of the project.

## Question Two

The shareholders' equity of LINU co. Ltd included the following items;
Equity structure
kshs.(in millions).
Ordinary shares 100
Premium on ord. Shares 980
$8 \%$ preference shares 200
Premium on preference shares 555.
The board of directors declared cash dividends of sh. 8 millions, 20 million and 150 million for the first threes of operations respectively.

## Required;

Determine the amount of dividends paid to both preference and ordinary shareholders' in each year
(b)(i) Ordinary shares is a major source of capital to established firms despite the Uncertainties attached to them. Briefly explain why they are popular.
(5 marks).
(ii) WACC is always used as the discounting factor when evaluating business projects.

Briefly explain the weaknesses of using WACC as the discounting factor.

## QUESTION THREE

(a) From the following information, ascertain which project should be selected on the basis of standard deviation.

|  | Project X <br> Cash inflow <br> sh. | Probability | Project Y <br> Cash inflow <br> sh. | Probability |
| :--- | :---: | :--- | :---: | :---: |
| Period | 3,200 | 0.2 | 32,000 |  |
| 1 | 5,500 | 0.3 | 5,500 | 0.1 |
| 2 | 7,400 | 0.3 | 7,400 | 0.4 |
| 3 | 8,900 | 0.2 | 8,900 | 0.4 |
| 4 |  |  | 0.1 |  |

(b) Briefly explain any five factors which may influence capital structure decisions. ( 10 marks)

## QUESTION FOUR

(a) (i) Briefly explain any 4 dividend theories, justifying the existence of the theory.
(10 marks)
(ii) A company's net profit after tax is 6 million and the Company has a dividend payout policy of $60 \%$. It has a share capital of 7.2 million at a nominal value of sh.10. The shares have appreciated by $20 \%$.
Required:
(i) Dividends yield ( 5 marks)
(ii) Earnings per share ( 5 marks)

## QUESTION FIVE.

(a) ABC Ltd. needs sh. 3,000,000 for the installation of a new factory. The new factory expects to yield annual earnings before interest and tax (EBIT) of sh.500,000. In choosing a financial plan, ABC Ltd., has an objective of maximizing earnings per share (EPS). The company proposes to issue ordinary shares and raising debit of sh. 300,000 and sh. $1,000,000$ of sh. $1,500,000$. The current market price per share is sh. 25 and the number of shares on issue are 200,000. The tax rate is $30 \%$. Funds can be raised at the following rates.
-up to sh. 300,000 at $8 \%$
-over sh. 300,000 to sh $1,500,000$ at $10 \%$
-over sh. 1,500,000 at $15 \%$
Assuming a tax rate of $50 \%$

## Required:

Advise the company on which financing structure to use. ( 10 marks)
(b) ABC Company Ltd books:
$\begin{array}{cc}\text { 10.000, Sh. } 20 \text { ordinary share capital } & 200,000 \\ \text { 10,000, Shs. } 108 \% \text { preference share capital } & 100,000 \\ 5,000, \text { Shs. } 10012 \% \text { debentures } & 500,000\end{array}$

The above debentures are due for conversion:

## Additional information;

(i) The company has been paying dividends at the rate of $15 \%$ with a growth of $10 \%$, and this is expected to continue.
(ii) The shares are currently trading at the stock market at sh. sh. 30 per share.
(iii) The preference shares are currently trading at sh. 9 each.
(iv) Debentures are trading at per.
(v) The corporate tax is $30 \%$

## Required

i) Compute the market weighted cost of capital.
ii) Briefly explain any five reasons why leases may be preferred to outright purchase.

## MARKING SCHEME.

(a) Measures that would minimize agency problem

- Share options link managerial remuneration to firms' performance.
- Reduction of free cash flow through, dividend payouts, share repurchases and incurring extra debt serve to reduce the amount of money under mangers' control.
- Threat of mergers and liquidation.
- Threat of firing.
- Increasing financial leverage is therefore one of the possible ways of reducing the agency costs associated with equity.
- Decisions concerning dividend payouts and share repurchases. Such actions negatively affect the market value of bonds, but have a positive impact on a company's shares
(c) LOAN REPAYMENT SCHEDULE.

| period | instalment | loan <br> repayment |  |  | BALANCE <br> re |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  | 720,000 |  |
| 1 | 68,085 | 14400 | 53,685 | 666,315 |  |
| 2 | 68,085 | 13326.3 | 54,759 | 611,556 |  |
| 3 | 68,085 | 12231.13 | 55,854 | 555,702 |  |
| 4 | 68,085 | 11114.05 | 56,971 | 498,731 |  |
| 5 | 68,085 | 9974.629 | 58,110 | 440,621 |  |
| 6 | 68,085 | 8812.422 | 59,273 | 381,349 |  |
| 7 | 68,085 | 7626.971 | 60,458 | 320,890 |  |
| 8 | 68,085 | 6417.81 | 61,667 | 259,223 |  |
| 9 | 68,085 | 5184.466 | 62,901 | 196,323 |  |
| 10 | 68,085 | 3926.455 | 64,159 | 132,164 |  |
| 11 | 68,085 | 2643.285 | 65,442 | 66,723 |  |
| 12 | 68,085 | 1334.45 | 66,751 | -28 |  |

Qualities of a good investment criteria

- It must state when to accept and reject
- It must rank viable projects
- It should take into account time value for money
- It must take into account of possible risk,

CALCULATION OF IRR.
Year Project K1

$$
750,000 \times 0.893=669,750
$$

$$
2000,000 \times 0.797=1,594,000
$$

$$
3 \quad 2150,000 \times 0.712=1,530,800
$$

$$
4 \quad 3300,000 \times 0.636=2,098,800
$$

| Year | Project K2 |
| :--- | :--- |
| 1 | $1950,000 \times 0.893=1,741,350$ |
| 2 | $2480,000 \times 0.797=1,976,560$ |
| 3 | $3300,000 \times 0.712=2,349,600$ |
| 4 | $2000,000 \times 0.636=1,272,000$ |
| 5 | $1900,000 \times 0.567=1,077,300$ |

## Question Two

## Amount of dividends

## Dividends payments.

|  | Amount declared | Preference dividends | Ordinary dividends |
| :--- | :---: | :--- | :---: |
|  | Sh.000 | Sh.000 | Sh.000 |
| Year 1 | 8,000 | $200,000 \times 0.08$ | NIL |
| Year 2 | 20,000 | $20,000 \times 0.08=16,000$ | NIL |
| Year 3 | 150,000 | $8,000=24,000$ |  |
|  |  | $4,000=20,000 \times 0.08=16,000+$ |  |
|  |  |  |  |
|  |  |  |  |

## Reasons why ordinary share capital is attractive despite being risky

- Shares are used as securities for loans (a compromise of the market price of a share).
- Its value grows.
- They are transferable at capital gain.
- They influence the company's decisions.
- Carry variable returns - is good under high profit
- Perpetual investment - thus a perpetual return
- Such shares are used as guarantees for credibility.


## Weaknesses of WACC as a discounting rate

WACC/Overall cost of capital has the following problems as a discounting rate:

- It can only be used as a discounting rate assuming that the risk of the project is equal to the business risk of the firm. If the project has higher risk then a percentage premium will be added to WACC to determine the appropriate discounting rate.
- It assumes that capital structure is optimal which is not achievable in real world.
- It is based on market values of capital which keep on changing thus WACC will change over time but is assumed to remain constant throughout the economic life of the project.
- It is based on past information especially when determining the cost of each component e.g in determining the cost of equity $(\mathrm{Ke})$ the past year's DPS is used while the growth rate is estimated from the past stream of dividends.


## QUESTION THREE

## Project X

| Cash inflow | Deviation | Squared deviation | Probability | Weighted Deviation. (Td ${ }^{2}$ ) |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 2 | 3 | 4 | 5 |
| 3,200 | -6,250 | 930,250,00 | 0.2 | 1,860,500 |
| 5,500 | -750 | 562,500 | 0,3 | 168,750 |
| 7,400 | 1,150 | 1,322,500 | 0.3 | 396,750 |
| 8,900 | 2,650 | 7,022,500 | 0.2 | 1,404,500 |

Standard Deviation (6) $=\sqrt{\Sigma \mathrm{fd} 2 / \mathrm{n}}=3,830,500 / 1=1957.2$

## Project Y

| Cash inflow | Deviation | Squared <br> deviation | Probability | Weighted <br> Deviation. $\left(\right.$ Td $\left.^{2}\right)$ |
| :--- | :--- | :--- | :--- | :--- |
| $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ |
| $\mathbf{3 , 2 0 0}$ | $\mathbf{- 3 , 0 5 0}$ | $\mathbf{9 3 0 , 2 5 0 , 0 0}$ | $\mathbf{0 . 1}$ | $\mathbf{9 3 0 , 2 5 0}$ |
| $\mathbf{5 , 5 0 0}$ | $\mathbf{- 7 5 0}$ | $\mathbf{5 6 2 , 5 0 0}$ | $\mathbf{0 , 4}$ | $\mathbf{2 2 , 5 0 0}$ |
| 7,400 | $\mathbf{1 , 1 5 0}$ | $\mathbf{1 , 3 2 2 , 5 0 0}$ | $\mathbf{0 . 4}$ | $\mathbf{5 2 9 , 0 0 0}$ |
| $\mathbf{8 , 9 0 0}$ | $\mathbf{2 , 6 5 0}$ | $\mathbf{7 , 0 2 2 , 5 0 0}$ | $\mathbf{0 . 1}$ | $\mathbf{7 0 2 , 2 5 0}$ |
| $\mathrm{n}=1$ |  |  |  |  |
| $\Sigma \mathrm{fd} 2=3,830,500$ |  |  |  |  |

Standard deviation (6) $=\Sigma \mathrm{fd} 2 / \mathrm{n}=2,386,500 / 1=1,544.8$
As the standard deviation of project X is more than that of project $\mathrm{Y}, \mathrm{A}$ is more risky.Solution

4 . i) Dividend Irrelevance Theory.
(ii) Dividends relevance; Gordon's model: - Assumptions of this theory are;
(a) Bird-in-the-Hand Theory
(b) Tax-Preference Theory
(c) Dividend Signaling Theory
(d) Catering Theory of Dividends.

## Good explanation is required.

(iii) Dividend paid out $60 \%$ of $6,000,000=3,600,000$.

Share Capital (nominal value of shares) $=7,200,000 \times 10=72,000,000$
Dividend rate = Dividend paid / nominal value of shares
$=3,600,000 / 72,000,000=0.05=5 \%$.

Dividend yield $=$ dividend paid / market value of shares.
Market value $=$ nominal value x the growth rate
Growth rate $=10 \times 0.25=2.5 /=$
Market value is therefore $10+2.5=12.5 \times 7,200,000=90$
5. (a)

Earnings Before Interest and Tax (BIT) less Interest Earnings Before Tax less: Tax @ $50 \%$. Alternatives I II III

| $($ sh. 300,000 debt $)$ | (sh. $1,000,000$ debt) | (sh. $1,500,000$ debt) |
| :---: | ---: | ---: |
| 500,000 | 500,000 | 500,000 |
| 24,000 | 100,000 | 225,000 |
| 476,000 | 400,000 | 275,000 |
| 238,000 | 200,000 | 137,500 |
| 238,000 | 200,000 | 137,500 |
| $2,700,000$ | $2,000,000$ | $1,500,000$ |
| 250 | 250 | 200 |
|  | 10,800 | 8,000 |
| 7,500 |  |  |
| No. of shares | 238,000 | 200,000 |
| 137,500 |  |  |
| Earnings per share | 10,800 | 8,000 |
| 7,500 |  |  |

The secure alternative which gives the highest earnings per share is the best. Therefore the company is advised to revise sh. $10,00,000$ through debt amount sh. $20,00,000$ through ordinary shares
(b) i) weighted cost of capital.

|  | Book value | Market value. | Cost | Weighted Cost |
| :--- | :---: | :---: | :---: | :---: |
| Ordinary shares | 200,000 | 300,00 | 21 | 7.08 |
| Preference shares | 100,000 | 90,000 | 8,8 | 0.89 |
| Debentures | 500,000 | 500,000 | 8.4 | 4.49 |

## Advantage of Leasing an Asset

- It does not tie up the company's funds in an asset.
- The arrangement may ensure lessor bears the maintenance costs reducing the companies operating costs.
- The company has the option to purchase assets at the expiry of the lease period at which time it will know the viability of the asset.
- The company (lessee) will enjoy the lease charges as allowable expenses thus reducing taxable income and tax liability.
- Lease finance enables the lessee to use the asset to create financial surpluses which may then be used to buy assets.
- It is usually a long-term arrangement which enables the company to plan returns expected and operations which may be carried out.


## Any five with an explanation.

