



# TECHNICAL UNIVERSITY OF MOMBASA

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FACULTY OF APPLIED AND HEALTH SCIENCES

DEPARTMENT OF ENVIROMENT & HEALTH SCIENCES

## UNIVERSITY EXAMINATION FOR:

**BACHELOR OF SCIENCE IN COMMUNITY HEALTH**

**BSEH/15J/YEAR 4/ SEMESTER 1**

**BDS 4430: PROJECT MANAGEMENT**

**SPECIAL SUPPLEMENTARY EXAMINATION**

**SERIES: SEPT. 2017**

**TIME: 2 HOURS**

### ***Instructions to Candidates***

This paper consists of FIVE questions

Answer question ONE (COMPULSORY) and any other TWO questions.

***This paper consists of two printed pages.***

***Mobile phones are NOT allowed in the examination room***

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### **QUESTION ONE (30 MARKS)**

- a) Clearly define the following terms in relation to community health project management **(4 marks)**
  - i. Project management
  - ii. Stakeholders
- b) List six possible stakeholders in a community health programme **(3 marks)**
- c) A project manager should have the necessary skills and capacities to carry out his/her roles. Describe the desirable qualities that a project manager should possess **(3 marks)**
- d) Discuss the issues considered when formulating an exit strategy for a community health project **(4 marks)**
- e) The consequence of project poor planning is project failure. Describe the main pitfalls that results in project failure and are attributed to poor project planning **(6 marks)**
- f) Describe symptoms of poor team building among project staff **(4 marks)**

- g) Performance reporting keeps stakeholders informed about how resources are being used to achieve project objectives. Discuss the 3 types of reports that a report manager should provide to the stakeholders **(6 marks)**

**QUESTION TWO (20 MARKS)**

Discuss the likely challenges that project managers may encounter in the process of implementing a community health project **(20 marks)**

**QUESTION THREE (20 MARKS)**

Time management is essential in the successful implementation of a project. Briefly discuss strategies of time management **(20 marks)**

**QUESTION FOUR (20 MARKS)**

Discuss the key elements of community health project plan **(20 marks)**

**QUESTION FIVE (20 MARKS)**

- a) Discuss strategies that project managers can use to ensure their meetings are run effectively **(10 marks)**
- a) Different types of contracts are utilized when procuring products or services from outside the organization. Discuss the four different types of contracts **(10 marks)**