

TECHNICAL UNIVERSITY OF MOMBASA

FACULTY OF BUSINESS

DIPLOMA IN TRANSPORT AND LOGISTICS

BLT:2210 Project Management

END OF SEMESTER EXAMINATIONS

SERIES: MAY 2016

TIME: 2 HOURS

INSTRUCTIONS:

- This paper consists of five questions
- Answer question ONE (Compulsory) and any other TWO questions
- Do not Write on the question paper.

Section A (Compulsory)

- 1a) Explain what is meant by a project environment (7 marks)
- b) Name project stakeholders in the transport and logistics industry (8 marks)
- c) What are the challenges that arise in the relationship between a manager and individual team members (8 marks)
- d) Briefly describe the input – output relationship in a project life cycle. (7 marks)

Section B

2. a) Describe the main matrix organization structures and give their advantages and disadvantages (20 marks)
3. a) Describe a risk management plan (5 marks)
b) Explain the risk management process (15 Marks)
4. a) Draw a diagram of a typical project life cycle showing the phases (6 Marks)
b) State 8 advantages for developing a life cycle (8 Marks)
c) What is meant by an extended life cycle (6 Marks)

5. a) Explain what is meant by stakeholder management and describe how the project manager ensures stakeholder co-operation. (10 Marks)

b) Explain the principles of project management and their usefulness in projects (10 Marks)