

# TECHNICAL UNIVERSITY OF MOMBASA

### SCHOOL OF BUSINESS

### DEPARTMENT OF BUSINESS ADMINISTRATION

# **UNIVERSITY EXAMINATION FOR:**

BACHELOR OF COMMERCE

BACHELOR OF BUSINESS ADMINISTRATION

BMG 4101: PRINCIPLES AND PRACTICE OF MANAGEMENT

END OF SEMESTER EXAMINATION

**SERIES:**DECEMBER2016

TIME:2HOURS

DATE: Pick Date Dec 2016

### **Instructions to Candidates**

You should have the following for this examination

-Answer Booklet, examination pass and student ID

This paper consists of **FIVE** questions. Attemptquestion ONE (Compulsory) and any other TWO questions.

Do not write on the question paper

#### **SECTION A:**

### **QUESTION ONE**

a) Discuss five factors that will determine the span of control in an organization.

(10 marks)

b) Describe five Henry Fayol's principles of management in classical theory.

(10 marks)

c) Explain five Strategies of Maintaining Organisational Conflicts. (10 marks)

### **SECTION B:**

### **QUESTION TWO**

- a) Describe three Types of Plans found in organizations. (10 marks)
- b) Explain five types of non financial incentives used in organizations to motivate staff.

(10 marks)

# **QUESTION THREE**

- a) Describe Steps followed in Setting of Goals in an organization. (10 marks)
- b) Explain five Guidelines For Effective Delegation. (10 marks)

# **QUESTION FOUR**

a) Highlight five advantages and five disadvantages of group decision making.

(10 marks)

b) Discuss five skills managers should have to perform their functions appropriately.

(10 marks)

### **QUESTION FIVE**

- a) Discuss five importance of control in management. (10 marks)
- b) Explain five barriers to creativity in organizations. (10 marks)