



THE MOMBASA POLYTECHNIC UNIVERSITY COLLEGE

FACULTY OF BUSINESS AND SOCIAL STUDIES

DEPARTMENT OF LIBERAL STUDIES AND COMMUNITY DEVELOPMENT

CERTIFICATE IN COMMUNITY DEVELOPMENT AND COUNSELING

(CCDC J010)

END OF SEMESTER I EXAMINATIONS

APRIL/MAY 2010 SERIES

: PROJECT INITIATION AND PLANNING

TIME: 2 HOURS

Instructions to Candidates

1. This paper contains **TWO** Sections **A** and **B**.
2. Section **A** is **COMPULSORY** answer **ALL** Questions.
3. Attempt ANY **TWO** Questions from Section **B**.
4. Strictly observe **ALL** Examination Rules.

SECTION A

(Compulsory)

QUESTION ONE

- (a) (i) Explain the term 'project' as used in community based-work approaches. **(3 Marks)**
- (ii) Highlight the various characteristics of community projects. **(4 Marks)**
- (b) Explain the following terms:
- (i) Project scope **(3 Marks)**
- (ii) Feasibility study **(3 Marks)**
- (iii) Project life-span **(3 Marks)**
- (c) A good project must have a good objective for it to be supported by the community. In view of this statement, briefly explain any **FIVE** characteristics of a good project objective. **(5 Marks)**
- (d) Briefly explain any **THREE** importance of planning. **(3 Marks)**
- (e) (i) Explain the differences between a project and a programme. **(3 Marks)**
- (ii) Identify a project of your choice and explain how you think the project has benefited the intended community (beneficiaries). **(3 Marks)**

SECTION B

(Answer any **TWO** questions.)

QUESTION TWO

- (a) (i) Explain why many projects in developing countries fail before achieving their full-scale objectives. **(6 Marks)**
- (ii) Suggest ways by which the government and the rest of project stakeholders can minimize project failures. **(6 Marks)**
- (b) A project is a complex set of activities where resources are used to give returns. Team work is said to be a very important component of success of a project. Explain the importance of teamwork in projects. **(4 Marks)**

(c) Explain the importance of the following assessments during project initiation.

- (i) Market analysis (2 Marks)
- (ii) Technical analysis (2 Marks)

QUESTION THREE

(a) Briefly explain how you can plan the following project parameters.

- (i) Time (4 Marks)
- (ii) Cost (4 Marks)
- (iii) Quality (4 Marks)

(b) Explain the following terms.

- (i) Project goal (4 Marks)
- (ii) Need assessment (3 Marks)
- (iii) Project objectives (3 Marks)

QUESTION FOUR

(a) (i) Explain the term planning as used in project management.

(2Marks)

(ii) Describe the key areas that should be of focus in project planning.

(6 Marks)

(b) Explain why it's important to involve stakeholders in a project set up.

(6 Marks)

(c) Mention any **THREE** methods used to identify stakeholders. (6 Marks)

QUESTION FIVE

(a) Using relevant illustrations, explain **FIVE** steps/stages which are in a project cycle. (10 Marks)

(b) Discuss the personal qualities and management skills of a good project manager. (5 Marks)

(c) Briefly explain the various sources of project information. (5 Marks)