



TECHNICAL UNIVERSITY OF MOMBASA
Faculty of Business & Social Studies

DEPARTMENT OF BUSINESS STUDIES

DIPLOMA IN LOGISTICS AND TRANSPORT

BLT 2210: PROJECT MANAGEMENT

END OF SEMESTER EXAMINATIONS

SERIES: DECEMBER 2014

TIME: 2 HOURS

INSTRUCTIONS:

- This paper consists of **FIVE** questions.
- Answer question **ONE (Compulsory)** and any other **TWO** questions.

This paper consists of Two printed pages.

QUESTION 1 (Compulsory)

- a) What is Project Management? **(4 marks)**
- b) Define the following:
- i) Project Manager. **(2 marks)**
 - ii) Project Sponsor **(2 marks)**
 - iii) Project leader **(2 marks)**
 - iv) Project stakeholder **(2 marks)**
 - v) Project risk. **(2 marks)**
- c) Explain the difference between monitoring and control processes. **(6 marks)**
- d) Explain the principles of project management. **(10 marks)**

QUESTION 2

Explain with support of a diagram the role of each phase in a project life cycle. **(20 marks)**

QUESTION 3

Discuss the major qualities of a Project Manager and the challenges he/she encounters in allocating staff work. **(20 marks)**

QUESTION 4

- a) In project selection processes, there are various models to be considered. List and explain these models. **(10 marks)**
- b) Distinguish between direct and indirect costs giving examples of each. **(10 marks)**

QUESTION 5

Briefly describe the matrix organizational structure clearly explaining its merits and demerits as used in project management. **(20 marks)**