



**THE MOMBASA POLYTECHNIC UNIVERSITY COLLEGE**



***FACULTY OF BUSINESS AND SOCIAL STUDIES***

**DEPARTMENT OF LIBERAL STUDIES AND COMMUNITY DEVELOPMENT**

**CERTIFICATE IN COMMUNITY DEVELOPMENT AND COUNSELING**

**(CCDC A09)**

**END OF SEMESTER EXAMINATIONS**

**APRIL/MAY 2010 SERIES**

**CCD 124: PROJECT MONITORING & EVALUATION**

**TIME: 2 HOURS**

**Instructions**

1. This paper contains **TWO** Sections **A** and **B**.
2. Answer **ALL** Questions in Section **A** (Compulsory)
3. Attempt Any **TWO** Questions from section **B**.
4. Strictly observe **ALL** Examination rules.

**SECTION A**  
**(Compulsory)**

**QUESTION ONE**

- (a) Identify and explain briefly any **FOUR** factors that may affect project implementation. **(8 Marks)**
- (b) Explain the following terms:  
(i) Project sustainability **(3 Marks)**  
(ii) Project stakeholders **(3 Marks)**
- (c) Explain the term indicators as used in project management. **(3 Marks)**
- (d) Identify and explain any **TWO** significance of an indicator in project management. **(4 Marks)**
- (e) The success of any project depends on both internal and external factors which must therefore be controlled. Identify and explain any **THREE** possible risks associated with projects. **(9 Marks)**

**SECTION B**

(Attempt any **TWO** questions from this Section.)

**QUESTION TWO**

- (a) Briefly explain any **FOUR** importance of evaluation in project management. **(8 Marks)**
- (b) A project is a complex set of activities where resources are used in expectation of returns. In view of this statement, discuss any **FOUR** characteristics of a project. **(4 Marks)**
- (c) Ordinary people have the potential to conduct participatory evaluation if only that their confidence is boosted through training (capacity building). Based on this principle, explain any **FOUR** types of evaluation that are commonly carried out in a project cycle. **(8 Marks)**

**QUESTION THREE**

- (a) Explain what you understand by the term risk. **(3 Marks)**
- (b) Identify and explain some of the typical risks in a project. **(6 Marks)**
- (c) Explain any **FOUR** methods of mitigating risks. **(8 Marks)**
- (d) What is a project's lifespan? **(3 Marks)**

#### **QUESTION FOUR**

- (a) Explain what you understand by the term 'project monitoring'. **(2 Marks)**
- (b) Discuss any **FOUR** methods/ways of performing monitoring. **(8 Marks)**
- (c) (i) Explaining any **THREE** benefits of monitoring through field visit. **(6 Marks)**  
(ii) Discuss the importance of team work in a project environment. **(4 Marks)**

#### **QUESTION FIVE**

- (a) Explain the following nature of project termination.
  - (i) Termination by starvation. **(3 Marks)**
  - (ii) Termination by extinction. **(3 Marks)**
  - (iii) Termination by integration. **(3 Marks)**
- (b) Explain the circumstances that may lead to early termination of a project. **(4 Marks)**
- (c) Explain the circumstances that may lead to change in project scope. **(4 Marks)**
- (d) Explain any **THREE** conditions under which a project can be terminated. **(3 Marks)**