TECHNICAL UNIVERSITY OF MOMBASA

# SCHOOL OF HUMANITIES AND SOCIAL SCIENCES <br> DEPARTMENT OF HOSPITALITY \& TOURISM UNIVERSITY EXAMINATION FOR THE DIPLOMA IN: HOTEL AND INSTITUTIONAL MANAGEMENT (DHIMM14/S14) <br> BHC 2212: FOOD AND BEVERAGE CONTROL II <br> END OF SEMESTER EXAMINATION <br> SERIES: MAY 2016 <br> TIME:2HOURS <br> DATE:Pick DateMay2016 

## Instructions to Candidates

You should have the following for this examination
-Answer Booklet, examination pass and student ID
This paper consists of FIVE questions. AttemptChoose instruction.
Do not write on the question paper.

## SECTION A (Answer ALL the questions)

30 POINTS
1.
a) Explain what these terms mean; (10marks)
i. Maximum allowable food cost
ii. Actual Food cost percentages
iii. Net Margin
iv. Labour cost percentage
v. Labour dollar per guest served
vi. Revenue per Available Seat Hour
vii. Net profit
viii. Gross profit
ix. Overheads
x. Budget
b.) Rose manages a sports bar in Westlands, Nairobi. She keeps track of sales and customer count since the bar was opened. The restaurant has a seating capacity of 150 .To achieve her monthly profit objective, Rose must make an average sale of at least $250000 /=$ per day.
i. Complete the table below ( 16 marks)

| SALES <br> PERIOD | DATE <br> (JANUARY) | SALES | GUESTS <br> SERVED | AVERAGE SALES PER <br> GUEST | SEAT TURNOVER |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Monday | 1 | 184000 | 190 |  |  |
| Tuesday | 2 | 204800 | 201 |  |  |
| Wednesday | 3 | 176000 | 179 |  |  |
| Thursday | 4 | 216000 | 225 |  |  |
| Friday | 5 | 418000 | 365 |  |  |
| Saturday | 6 | 398000 | 330 |  |  |
| Sunday | 7 | 318000 | 280 |  |  |
| TOTAL |  | $\mathbf{1 9 1 5 2 0 0}$ | $\mathbf{1 7 7 0}$ |  |  |

ii. How many customers per day are needed to achieve the sales objectives of 200000/=per day with an average check of 1000/=? (4 marks)

## SECTION B

2. 

a.) Discuss the following measures of labor productivity;
i. Labor cost percentage
ii. Sales per labor hour
iii. Labor dollars per guest served
iv. Guests served per labor dollar
v. Guests served per labor hour
( 10 mks )
b.) Wide net Casters company is planning to open a new restaurant in a highly competitive area .The monthly fixed costs of the restaurant are estimated at $\$ 30000$ and it intends to provide a fixed quality three course meal at a food cost of $\$ 2.50$ per cover .It is felt that the price charged will influence the number of covers sold, and a preliminary market study suggests that the price charged will affect the number of covers as follows;

Possible price in \$
5.00
5.50
6.00
6.50

State and give reasons what price should be charged. (10mks)
3.
a.) The trading results for the first three months of 2010 for Kwabuzi restaurant were as follows;

|  | JAN | FEB | MAR |
| :--- | :---: | :---: | :---: |
| Sales | $\$$ | $\$$ | $\$$ |
| Cost of sales | 50500 | 57200 | 63900 |
| Labor costs | 19800 | 23700 | 28200 |
| Overheads | 12600 | 13100 | 15200 |
|  | 10200 | 10500 | 11700 |

Calculate the percentage of gross profit and net profit in each trading period and comment on the trends shown by the sales, costs and net profit. ( 14 mks )
b.) Explain what you understand by;

- Operating budgets
- Capital budgets
- Master budgets
(6mks)

4. 

Shanna operates a lounge in an extremely popular downtown convention hotel. The hotel regularly operates around the $80 \%$ occupancy mark, and its lounge, Luigi's, is very often filled to capacity. On weeks when business at the hotel is slower, Shanna attempts to build local sales by scheduling a variety of popular bands to play on the stage. She must select one band to play on Saturday night, six weeks from now, when the hotel is not busy. She has kept records of the costs and sales volume of the last four bands she has booked. (See table below.)
a. Compute both band expense $\%$ and cost per guest served. Based on the cost $\%$ of the bands, which one should Shanna select for booking? (10mks)
b. Would your answer change if you knew Shanna charged a $\$ 5.00$ cover charge to enter the lounge on the nights she has a band, and the cover charge is reported separately from the lounge sales? If so, which band would you choose? (10mks)

| Date | Band | Band <br> Expense | Lounge Sales | Cost <br> \% | No. of <br> guests | Cost per <br> guest <br> served |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $1 / 1$ | Tiny and the Boys | 1,400 | 11,400 |  | 1,425 |  |
| $2 / 1$ | Shaking bill and <br> the billfolds | 1,900 | 12,250 |  | 1,980 |  |


| $3 / 1$ | La noise | 2,000 | 12,000 |  | 2,005 |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $4 / 1$ | The hoppers | 2,000 | 10,250 |  | 2,100 |  |

5. 

Explain the importance of sales analysis in a market oriented catering establishment. (10marks)
From the information below, prepare a weekly food cost report for Kiziwi restaurant; (10marks)

|  | Current Week \$ | Previous Week \$ |
| :--- | :--- | :--- |
| Opening stock | 900 | 960 |
| Closing stock | 740 | 900 |
| Staff meals | 260 | 260 |
| Purchases | 1640 | 1460 |
| Sales | 3900 | 3460 |

The budgeted gross profit of the restaurant is $60 \%$

