# TECHNICAL UNIVERSITY OF MOMBASA 

SCHOOL OF BUSINESS

DEPARTMENT OF ACCOUNTING AND FINANCE
DIPLOMA IN BUSINESS ADMINSTRATION

DIPLOMA IN ACCOUNTANCY

BAC: 2210 MANAGEMENT ACCOUNTING II

END OF SEMESTER EXAMINATIONS

SERIES: MAY 2016
TIME :2 HOURS

## INSTRUCTIONS TO CANDIDATES:

This paper consists of FIVE questions.
Answer question ONE (Compulsory)and any other TWO questions.
Do not write on this question paper.

## Question 1 (Compulsory)

a.) Alvin's Co. manufactures three products: $\mathrm{X}, \mathrm{Y}$ and Z using the information given below, you are required to prepare budgets for the month of June for:
i.) Sales in quantity and value
ii.) Production in quantities
iii.) Material usage in quantities
iv.) Material purchases in quantity and value.

The following information is provided:]

| Sales: Product | Qty | Price (sh) |
| :--- | :--- | :--- |
| X | 1,050 | 100 |
| Y | 2,080 | 120 |
| Z | 1,600 | 140 |

Material used:

| Material | M1 | M2 | M3 |
| :--- | :--- | :---: | :---: |
| Unit Cost | SH 4 | SH 6 | SH 9 |

Quantities used:

|  | Units | units | units |
| :---: | :---: | :---: | :---: |
| Product X | 4 | 2 | 1 |
| Y | 3 | 3 | 2 |
| Z | 2 | 1 | 1 |
| Finished goods: X |  | Y | Z |
| $1{ }^{\text {st }}$ June | 1,000 | 1,500 | 500 |
| $31^{\text {st }}$ June | 1,100 | 1,650 | 550 |
| Material stocks: M1 |  | M2 | M3 |
|  | Units | Units | Units |
| $1{ }^{\text {st }}$ June | 26,050 | 20,500 | 12,200 |
| $31^{\text {st }}$ June | 31,200 | 24,000 | 14,400 |

b) Write short notes on the following:
i.) Budget period
ii.) The key factor
iii.) Master budget
iv.) Budget committee
v.) Functional budget.

## QUESTION 2

a.)

| From | A | B | B | Factory <br> capacity |
| :--- | :--- | :--- | :--- | :--- |
| D | Sh. 50 | Sh. 40 | Sh. 30 | 100 |
| E | Sh. 80 | Sh. 40 | Sh. 30 | 300 |
| F | Sh. 90 | Sh. 70 | Sh. 50 | 300 |
| Warehouse <br> requirement | 300 | 200 | 200 | 700 |

Determine the feasible solution for the above transportation model using Northwest corner rule.
b) Discuss the role of budgeting to a business.

## QUESTION 3

a) Write brief notes on the various responsibility centers in organizations. (10 marks)
b) Calculate the labour cost variances from the following information:

Standard rate per hour sh. 100
Standard time per unit 2 hours
Time worked 4,250 hours
Time paid (4,326 hours) sh. 425,000
Production achieved 2,180 units

## QUESTION 4.

a.)

| Salesman/Territories | Sifa | Baraza | Selina |
| :--- | :--- | :--- | :--- |
| GPO | Sh.1,500 | Sh 1,000 | Sh.900 |
| TUDOR | Sh.900 | Sh.1,500 | Sh.1,000 |
| DOCKS | Sh.1,000 | Sh.12,00 | Sh.800 |

## Required:

Determine the most efficient assignment of the salespeople to the territories. (12 marks)
b.) Write short notes in the following:
i.) Key factor
ii.) Master budget
iii.) Functional budget
iv.) Budget period. (8 marks)

## QUESTION 5

a.) Differentiate between financial accounting and management accounting. (10 marks)
b.) Kubz \& Sons Co. manufactures two types of products. The budgeted sales for these products for 2010 are:

| Product | Qty | Price |
| :--- | :--- | :--- |
| A | 10,000 | 95 |
| B | 12,500 | 60 |

The stocks for the products were as follows:

| Product | Opening stock | Closing stock |
| :--- | :--- | :--- |
| A | 2,200 | 1,600 |
| B | 1,900 | 2,500 |

## Required:

From the above information, prepare a sales budget and production budget.(10marks)

