



THE MOMBASA POLYTECHNIC UNIVERSITY COLLEGE



FACULTY OF BUSINESS AND SOCIAL STUDIES

DEPARTMENT OF LIBERAL STUDIES AND COMMUNITY DEVELOPMENT

CERTIFICATE IN COMMUNITY DEVELOPMENT AND COUNSELING

(CCDC A09)

END OF SEMESTER EXAMINATIONS

APRIL/MAY 2010 SERIES

CCD 124: PROJECT MONITORING & EVALUATION

TIME: 2 HOURS

Instructions

1. This paper contains **TWO** Sections **A** and **B**.
2. Answer **ALL** Questions in Section **A** (Compulsory)
3. Attempt Any **TWO** Questions from section **B**.
4. Strictly observe **ALL** Examination rules.

SECTION A
(Compulsory)

QUESTION ONE

- (a) Identify and explain briefly any **FOUR** factors that may affect project implementation. **(8 Marks)**
- (b) Explain the following terms:
(i) Project sustainability **(3 Marks)**
(ii) Project stakeholders **(3 Marks)**
- (c) Explain the term indicators as used in project management. **(3 Marks)**
- (d) Identify and explain any **TWO** significance of an indicator in project management. **(4 Marks)**
- (e) The success of any project depends on both internal and external factors which must therefore be controlled. Identify and explain any **THREE** possible risks associated with projects. **(9 Marks)**

SECTION B

(Attempt any **TWO** questions from this Section.)

QUESTION TWO

- (a) Briefly explain any **FOUR** importance of evaluation in project management. **(8 Marks)**
- (b) A project is a complex set of activities where resources are used in expectation of returns. In view of this statement, discuss any **FOUR** characteristics of a project. **(4 Marks)**
- (c) Ordinary people have the potential to conduct participatory evaluation if only that their confidence is boosted through training (capacity building). Based on this principle, explain any **FOUR** types of evaluation that are commonly carried out in a project cycle. **(8 Marks)**

QUESTION THREE

- (a) Explain what you understand by the term risk. **(3 Marks)**
- (b) Identify and explain some of the typical risks in a project. **(6 Marks)**
- (c) Explain any **FOUR** methods of mitigating risks. **(8 Marks)**
- (d) What is a project's lifespan? **(3 Marks)**

QUESTION FOUR

- (a) Explain what you understand by the term 'project monitoring'. **(2 Marks)**
- (b) Discuss any **FOUR** methods/ways of performing monitoring. **(8 Marks)**
- (c) (i) Explaining any **THREE** benefits of monitoring through field visit. **(6 Marks)**
(ii) Discuss the importance of team work in a project environment. **(4 Marks)**

QUESTION FIVE

- (a) Explain the following nature of project termination.
 - (i) Termination by starvation. **(3 Marks)**
 - (ii) Termination by extinction. **(3 Marks)**
 - (iii) Termination by integration. **(3 Marks)**
- (b) Explain the circumstances that may lead to early termination of a project. **(4 Marks)**
- (c) Explain the circumstances that may lead to change in project scope. **(4 Marks)**
- (d) Explain any **THREE** conditions under which a project can be terminated. **(3 Marks)**