



TECHNICAL UNIVERSITY OF MOMBASA
Faculty of Business & Social Studies

DEPARTMENT OF BUSINESS STUDIES

DIPLOMA IN TRANSPORT AND LOGISTIC MANAGEMENT

BLT 2210: PROJECT MANAGEMENT

END OF SEMESTER EXAMINATIONS

SERIES: APRIL 2015

TIME: 2 HOURS

INSTRUCTIONS:

- This paper consists of **FIVE** questions.
- Answer question **ONE (Compulsory)** and any other **TWO** questions.
- Do not write on the question paper

This paper consists of Two printed pages.

QUESTION 1 (Compulsory)

- a) Define a project and the term Project Management. **(5 marks)**
- b) State and explain the features of a project. **(7 marks)**
- c) Briefly describe the following project management concepts:
 - i) Project control **(3 marks)**
 - ii) Project Monitoring and Evaluation. **(6 marks)**
 - iii) Project sponsorship. **(3 marks)**
- d) Define a functional organization structure and explain its advantages. **(6 marks)**

QUESTION 2

- a) Success or failure of projects depends on a number of factors. Discuss. **(10 marks)**
- b) “Projects require costs for their successful completion. Explain the types of costs that would be relevant in a project in the transport and logistic industry. **(10 marks)**

QUESTION 3

- a) Discuss **FIVE** problems encountered during planning and scheduling and suggest ways to overcome them. **(10 marks)**
- b) Explain the qualitative project selection models used in project management. **(10 marks)**

QUESTION 4

- a) Explain factors you would take into account when selecting members of a project team. **(10 marks)**
- b) Discuss the qualities and responsibilities of a Project Manager. **(10 marks)**

QUESTION 5

- a) Explain the steps a Project Manager may take to ensure a smooth project close out and hand over. **(10 marks)**
- b) Describe a project close out report. **(10 marks)**