# TECHNICAL UNIVERSITY OF MOMBASA <br> Faculty of Business \& Social Studies 

DEPARTMENT OF HOSPITALITY \& TOURISM

DIPLOMA IN HOTEL AND INSTITUTIONAL MANAGEMENT
(DHIM M13)

BHC 22 12: FOOD AND BEVERAGE CONTROL II

SPECIAL/SUPPLEMENTARY EXAMINATIONS
SERIES: JUNE/JULY 2015
TIME: 2 HOURS

## INSTRUCTIONS:

- This paper consists of Sections A and B.
- Section A is Compulsory. Answer any TWO questions in Section B.
- Mobile phones are not allowed into the examination room.
- Cheating leads to disqualification.
- This paper consists of Four printed pages.


## SECTION A (Compulsory) 30 Marks

## QUESTION 1

a) The performance of Rock Pizza for the fourth quarter of the year 2013 and 2012 were as follows;

| Month | $\mathbf{2 0 1 3}$ |  | $\mathbf{2 0 1 2}$ | Variance |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{£}$ | $\mathbf{£}$ | $\boldsymbol{£}$ | \% variance <br> $\boldsymbol{\%}$ |
| October | 75,000 | 72,500 | 2,500 | 3.4 |
| November | 64250 | 60,000 | 4,250 | 7.1 |
| December | 57,500 | 50,500 | 7,000 | 13.9 |
| Fourth quarter total | 196,750 | 183,000 | 13,750 | 7.5 |

Using the performance for the first quarter of 2012 as below, predict the performance of the restaurant in the $1^{\text {st }}$ quarter of 2014:

| Month | Sales last year <br> $\mathbf{£}$ | Revenue forecast |
| :--- | :--- | :--- |
| January | 68,500 | - |
| February | 72,000 | - |
| March | 77,000 | - |
| First Quarter Total | 217,500 | - |

b) Mazuri Restaurant posted the following results for the year 2013:

Rates insurance fuel costs $£ 45,000$
Franchise fee £5,000
Franchise commission $\quad 1 \%$ of turnover
Wages
£1,000 per week
The restaurant operates for six days per week 50 weeks a year and serves an average of 250 lunches @ £.3.00. If the restaurant operated a $65 \%$ gross profit, show its profitability.

## SECTION B (Answer any TWO questions) 40 Marks

## QUESTION 2

a) Explain the importance of the following in labour control:
i) Job description
ii) Job specification
b) Jenifer operates Bob's Bar B-Q restaurant. She would like to establish labour standards for the establishment based on last month’s figures (as below). Her A.S.P is $£ 12$ and average payroll cost of £8 per hour.

| Week | No. of guests served | Labour hr needed |
| :--- | :---: | :---: |
| 1 | 7,000 | 4,000 |
| 2 | 7,800 | 4,120 |
| 3 | 7,500 | 4,110 |
| 4 | 8,000 | 4,450 |
| Total | $\mathbf{3 0 , 3 0 0}$ | $\mathbf{1 6 , 6 8 0}$ |

Calculate the following productivity standards:
i) Labour cost percentage
ii) Sales per labour hour
iii) Labour dollar per guest served
iv) Guests served per labour dollar
(16 marks)

## QUESTION 3

a) Describe the total-bar-system by explain all the tasks it should perform while selling beverages.
(12 marks)
b) State EIGHT way in which bar staff could steal as they serve and sell beverages and give the corresponding method of controlling each.

## QUESTION 4

a) Describe TEN factors that affect menu pricing.
(10 marks)
b) Discuss how the following concepts are used to assign menu prices:
i) Product cost percentage
ii) Product contribution margin

## QUESTION 5

a) Differentiate between controllable and non-controllable overhead and non-controllable overhead expenses.
b) Eunice has located the perfect spot for her restaurant. Its 3,000 square feet in the local mall. The Mall Manager has given her two options for monthly lease
Option I - a flat fee of $£ .2 .00$ per square feet
Option II - pay a flat fee of $£ 3,000$ per month and $5 \%$ of food sales

She estimates the sales of the coming year to be as follows;

| Month | Sales forecast |
| :--- | ---: |
|  | $\mathbf{£}$ |
| January | 65,000 |
| February | 55,000 |
| March | 65,000 |
| April | 70,000 |
| May | 80,000 |
| June | 70,000 |
| July | 70,000 |
| August | 85,000 |
| September | 90,000 |
| October | 95,000 |
| November | 110,000 |
| December | 135,000 |

Using this information, calculate the lease options and advise Eunice the better lease options.
(15 marks)

