



# Technical University of Mombasa

*Faculty of Applied and Health Sciences*

**DEPARTMENT OF ENVIRONMENT AND HEALTH SCIENCES**

DIPLOMA IN COMMUNITY HEALTH AND HIV MANAGEMENT  
DIPLOMA IN NUTRITION AND HEALTH  
DIPLOMA IN ENVIRONMENT AND HEALTH  
(DCH 11M & DNH 12J & DEH 12J)

**ACM 2301 : PROJECT MANAGEMENT**

**SUPPLEMENTARY/SPECIAL: EXAMINATIONS**

**SERIES: MARCH 2014**

**TIME: 2 HOURS**

**INSTRUCTIONS:**

You should have the following for this paper

- *Answer booklet*

This paper consists of **FIVE** questions.

Answer Question **ONE (compulsory)** and any other **TWO** questions

### **QUESTION ONE**

- a) Define the following terms as used in project management :
- (i) Project scope (2marks)
  - (ii) Project Creep (2marks)
  - (iii) Work breakdown structure (2marks)
  - (iv) Risk management (2marks)
  - (v) Project planning (3marks)
- b) Distinguish between the following terms ;
- (i) Program and project (4marks)
  - (ii) Efficiency and effectiveness of projects (4marks)
  - (iii) Project outcome and project output (4marks)
- c) List four features of projects (4marks)
- d) Outline three reasons for stakeholder involvement in projects (3marks)

### **QUESTION TWO**

Discuss ten reasons why projects fail in African giving solutions for each reason discussed (15marks)

### **QUESTION THREE**

- a) Outline the main processes of project scope management (4 marks)
- b) Outline atleast six functions of project planning (6 marks)
- c) Briefly explain five steps in the project management process (5 marks)

### **QUESTION FOUR**

Discuss the steps in the project planning process (15 marks)

### **QUESTION FIVE**

You have been appointed a project manager of a water project in Kilifi Country by World Vision Kenya;

- (i) Outline the five roles you would play as a project manager (5 marks)
- (ii) Explain five success factors key for the achievement of your project objectives (5 marks)
- (iii) Briefly explain five features of good project objective (5 marks)