



THE MOMBASA POLYTECHNIC UNIVERSITY COLLEGE

Faculty of Business & Social Studies

DEPARTMENT OF LIBERAL STUDIES, COMMUNITY DEVELOPMENT &
COUNSELING

DIPLOMA IN COMMUNITY DEVELOPMENT & COUNSELLING

(DCDC J09)

PROJECT IMPLEMENTATION AND PLANNING

END OF SEMESTER EXAMS

SERIES: APRIL/MAY 2010.

TIME: 2 HOURS

INSTRUCTIONS TO CANDIDATES

1. The paper consists of **TWO** sections **A and B**.
2. Answer **ALL** questions in Section **A**.
3. Answer any **TWO** Questions **ONLY** from Section **B**.
4. ALL questions in Section **B** carry equal marks.

SECTION A

(Answer **ALL** questions from this Section.)

- Q.1 (a) Using relevant illustrations, explain the following terms:
- (i) Project Planning. (5 marks)
 - (ii) Project Implementation. (5 marks)
 - (iii) Project sustainability. (5 marks)
- (b) Most projects in developing countries fail to succeed due to poor planning and administration. In view of this fact, explain the factors that affect plan implementation. (10 marks)
- (c) Explain the importance of working as a team in project. (5 marks)

SECTION B

Answer any **TWO** questions from this Section.

- Q.2 (a) Explain some of the features of a successful project. (6 marks)
- (b) (i) Discuss the factors that may lead to change in project scope. (8 marks)
- (ii) Explain how change in projects can be managed to avoid conflicts. (6 marks)
- Q.3 (a) Explain how the following project's parameters need to be managed during project implementation phase:
- (i) Time (5 marks)
 - (ii) Cost (5 marks)
 - (iii) Quality. (5 marks)
- (b) Briefly explain the importance of involving the beneficiaries/target group in community development process. (5 marks)

- Q.4 (a) Good management is required for successful project implementation.
Explain some of the qualities expected of a manager to successfully implement a project. (6 marks)
- (b) Explain the importance of feedback provision in project implementation. (6 marks)
- (c) Explain some of the issues that may bring conflict in project during implementation and how such conflicts can be resolved. (8 marks)
- Q.5 (a) One of the important duties of a project manager is to ensure that materials are available at the site of the project when required.
Explain what a manager should do to ensure that material, supplies and services are availed in time. (10 marks)
- (b) (i) Explain what you understand by the term 'project scheduling'. (4 marks)
- (ii) Explain how time can be scheduled to ensure that things are done within the time required. (5 marks)